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COST AND COMPARISON

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ARES CORPORATION
JOB NUMBER 44556
CC1-SUMMARY BY CSI LEVEL 1

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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REPORTING PERIOD 3: JUN '99

	ACTUAL		OPEN COMMIT.	TOTAL COMMITMENT	ESTIMATE TO COMP.	ESTIMATE AT COMPLETION			BUDGET AT COMPLETION			VARIANCE AT COMP.
	PERIOD	TO DATE				CURRENT	PREVIOUS	VARIANCE	APPROVED	BASELINE	CHANGES	
01	01 GENERAL CONDITIONS											
	112,065	256,325	2,870	259,195	1,386,293	1,645,488	1,629,816	-15,672	1,912,016	1,908,016	4,000	266,528
02	02 SITEWORK											
	5,909	5,909	55,400	61,310	8,840	70,150	57,550	-12,600	57,650	57,650	0	-12,500
03	03 CONCRETE											
	0	0	41,500	41,500	3,055	44,555	0	-44,555	44,555	44,555	0	0
04	04 MASONRY											
	0	0	0	0	504	504	504	0	504	504	0	0
05	05 METAL WORK											
	0	0	0	0	45,592	45,592	45,592	0	45,592	45,592	0	0
08	08 DOORS AND WINDOWS											
	0	0	0	0	811	811	811	0	811	811	0	0
11	11 EQUIPMENT											
	0	0	0	0	851,468	851,468	851,468	0	851,468	851,468	0	0
14	14 CONVEYING SYSTEMS											
	0	0	1,000	1,000	94,687	95,687	95,687	0	95,687	95,687	0	0
REPORT TOTALS												
	117,974	262,234	100,770	363,005	2,391,253	2,754,258	2,681,430	-72,827	3,008,286	3,004,286	4,000	254,027

COST AND COMPARISON DETAIL

ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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REPORTING PERIOD 3: JUN '99

ELEMENT	UNIT	ACTUAL		OPEN	TOTAL	ESTIMATE	ESTIMATE AT COMPLETION			APPROVED	VARIANCE
		PERIOD	TO DATE	COMMIT.	COMMITMENT	TO COMP.	CURRENT	PREVIOUS	VARIANCE	BUDGET	AT COMP.
CRUSHING AREA											
PROJECT PHASE: CONSTRUCTION											
CSI LEVEL 1: 02 SITEWORK											
110.30221	FENCE 8' (2,44m) HIGH, CHAIN LINK W/O BARBED WIRE										10.0% Complete
QUANTITY	LF	400	400	0	400	3,800	4,200	4,200	0	4,200	0
HOURS	HR	180	180	0	180	1,701	1,881	1,881	0	1,881	0
SUBCONTRACT	USD	3,500	3,500	26,500	30,000	6,582	36,582	36,582	0	36,582	0
110.30229	GENERAL CLEAN.UP										0.0% Complete
QUANTITY	MH	0	0	0	0	1,600	1,600	1,600	0	1,600	0
HOURS	HR	0	0	0	0	1,600	1,600	1,600	0	1,600	0
SUBCONTRACT	USD	0	0	5,000	5,000	248	5,248	5,248	0	5,248	0
110.30233	CUT, FILL & COMPACT . HAUL 500 FT (152.4 m), 621B SCRAPER										14.0% Complete
QUANTITY	CY	15,000	15,000	0	15,000	195,000	210,000	115,000	-95,000	115,000	-95,000
HOURS	HR	100	100	0	100	620	720	390	-330	390	-330
SUBCONTRACT	USD	2,250	2,250	23,250	25,500	1,950	27,450	14,950	-12,500	14,950	-12,500
110.30243	ENGINEERED FILL										0.0% Complete
QUANTITY	CY	0	0	0	0	270	270	270	0	270	0
HOURS	HR	0	0	0	0	117	117	117	0	117	0
SUBCONTRACT	USD	0	0	650	650	60	710	710	0	710	0
110.30246	STRUCTURAL EXCAVATION . ROCK,										100.0% Complete
QUANTITY	CY	70	70	0	70	0	70	70	0	70	0
HOURS	HR	39	39	0	39	0	39	39	0	39	0
SUBCONTRACT	USD	159	159	0	160	0	160	60	-100	159	-0
CSI LEVEL 1: 02 SITEWORK										10.2% Complete	
* HOURS *	HR	319	319	0	319	4,039	4,358	4,028	-330	4,028	-330
* COST *	USD	5,909	5,909	55,400	61,310	8,840	70,150	57,550	-12,600	57,650	-12,500

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COMMITMENTS

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ARES CORPORATION
JOB NUMBER 44556
REPORT sample

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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REPORTING PERIOD 3: JUN '99

CONT./P.O. ID	REV.	TAG ID	SCOPE INFORMATION	SOURCE	ELEMENT	COST
000.10111M			Project Management		* TOTAL *	25,000.00
06/30/1999	000.CC01			PRO	C=A LABOR	25,000.00
000.10114H			Health & Safety		* TOTAL *	3,670.00
06/30/1999	000.G021	000.GN.023	SAFETY EQUIPMENT	PRO	MATERIAL	2,900.00
06/30/1999	000.G021	F	FREIGHT	PRO	FREIGHT	140.00
06/30/1999	000.G021	T	SALES TAX	PRO	TAX	180.00
06/30/1999	000.G021	G001 000.GN.023	ADDITIONAL CONES	PRO	MATERIAL	450.00
110.30221			FENCE 8' (2,44m) HIGH, CHAIN LINK W/O BARBED WIRE		* TOTAL *	30,000.00
06/30/1999	000.CC01		FENCE, CHAIN LINK WITH BARB WIRE	PRO	SUBCONTRACT	30,000.00
110.30229			GENERAL CLEAN.UP		* TOTAL *	5,000.00
06/30/1999	000.CC01		GENERAL CLEAN-UP	PRO	SUBCONTRACT	5,000.00
110.30233			CUT, FILL & COMPACT . HAUL 500 FT (152.4 m), 621B SCRAPER		* TOTAL *	25,500.00
06/30/1999	000.CC01		CUT, FILL AND COMPACT	PRO	SUBCONTRACT	13,000.00
06/30/1999	000.CC01	C029	ADD ACCESS ROAD	PRO	SUBCONTRACT	12,500.00
110.30243			ENGINEERED FILL		* TOTAL *	650.00
06/30/1999	000.CC01		ENGINEERED FILL	PRO	SUBCONTRACT	650.00
110.30246			STRUCTURAL EXCAVATION . ROCK,		* TOTAL *	160.00
06/30/1999	000.CC01		STRUCTURAL EXCAVATION, ROCK	PRO	SUBCONTRACT	160.00
110.30314			MAT FOUNDATION		* TOTAL *	19,000.00
06/30/1999	000.CC02		MAT FOUNDATION	PRO	SUBCONTRACT	19,000.00
110.30324			FOOTINGS		* TOTAL *	15,000.00
06/30/1999	000.CC02		FOOTINGS	PRO	SUBCONTRACT	15,000.00
110.30354			WALLS		* TOTAL *	7,500.00
06/30/1999	000.CC02		WALLS	PRO	SUBCONTRACT	7,500.00
110.31131			PRIMARY CRUSHER		* TOTAL *	0.00
06/30/1999	110.M001	110.CR.001	PRIMARY CRUSHER Capacity: 100 stph	PRO	EQUIPMENT	0.00
110.31455			CRUSHER DISCHARGE CONVEYOR		* TOTAL *	1,000.00
06/30/1999	000.G021	G002 110.ZM.001	DUST SUPPRESSION SYSTEM	PRO	MATERIAL	1,000.00
REPORT TOTALS						132,480.00

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OPEN COMMITMENTS

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ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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REPORTING PERIOD 3: JUN '99

CONTROL ACCOUNT AND DESCRIPTION CONTRACT / PURCHASE ORDER	% COMPLETE		ACTUAL TO DATE	OPEN COMMITMENT	TOTAL COMMITMENT
		% PAID			
110.30221 FENCE 8' (2,44m) HIGH, CHAIN LINK W/O BARBED WIRE 000.CC01 SITE PREPARATION	10.0	11.6	3,500.00	26,500.00	30,000.00
110.30229 GENERAL CLEAN.UP 000.CC01 SITE PREPARATION	0.0	0.0	0.00	5,000.00	5,000.00
110.30233 CUT, FILL & COMPACT . HAUL 500 FT (152.4 m), 621B SCRAPER 000.CC01 SITE PREPARATION	14.0	8.8	2,250.00	23,250.00	25,500.00
110.30243 ENGINEERED FILL 000.CC01 SITE PREPARATION	0.0	0.0	0.00	650.00	650.00
110.30246 STRUCTURAL EXCAVATION . ROCK, 000.CC01 SITE PREPARATION	100.0	99.7	159.60	0.40	160.00
110.30314 MAT FOUNDATION 000.CC02 CONCRETE	0.0	0.0	0.00	19,000.00	19,000.00
110.30324 FOOTINGS 000.CC02 CONCRETE	0.0	0.0	0.00	15,000.00	15,000.00
110.30354 WALLS 000.CC02 CONCRETE	0.0	0.0	0.00	7,500.00	7,500.00
110.31131 PRIMARY CRUSHER 110.M001 PRIMARY CRUSHER	0.0	0.0	0.00	0.00	0.00
110.31455 CRUSHER DISCHARGE CONVEYOR 000.G021 SAFETY EQUIPMENT	0.0	0.0	0.00	1,000.00	1,000.00
REPORT TOTALS		5.6	5,909.60	97,900.40	103,810.00

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CONTRACT AND PURCHASE ORDER DETAIL

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ARES CORPORATION
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REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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CONTROL ACCOUNT AND DESCRIPTION	DATE	SCOPE INFORMATION	COST ELEMENT	ACTUAL TO DATE	OPEN COMMIT.	TOTAL COMMIT.
000.CC01 SITE PREPARATION				5,909.60	55,400.40	61,310.00
110.30233 CUT, FILL & COMPACT . HAUL 500 FT (152.4	06/30/1999	CUT, FILL AND COMPACT	SUBCONTRACT			13,000.00
110.30246 STRUCTURAL EXCAVATION . ROCK,	06/30/1999	STRUCTURAL EXCAVATION, ROCK	SUBCONTRACT			160.00
110.30243 ENGINEERED FILL	06/30/1999	ENGINEERED FILL	SUBCONTRACT			650.00
110.30221 FENCE 8' (2,44m) HIGH, CHAIN LINK W/O	06/30/1999	FENCE, CHAIN LINK WITH BARB WIRE	SUBCONTRACT			30,000.00
110.30229 GENERAL CLEAN.UP	06/30/1999	GENERAL CLEAN-UP	SUBCONTRACT			5,000.00
110.30233 CUT, FILL & COMPACT . HAUL 500 FT (152.4	06/30/1999	ADD ACCESS ROAD	SUBCONTRACT			12,500.00
000.10111M Project Management	06/30/1999		LABOR			25,000.00
110.30221 FENCE 8' (2,44m) HIGH, CHAIN LINK W/O	06/30/1999		SUBCONTRACT	3,500.00		
110.30246 STRUCTURAL EXCAVATION . ROCK,	06/30/1999		SUBCONTRACT	159.60		
110.30233 CUT, FILL & COMPACT . HAUL 500 FT (152.4	06/15/1999		SUBCONTRACT	2,250.00		
000.CC02 CONCRETE				0.00	41,500.00	41,500.00
110.30354 WALLS	06/30/1999	WALLS	SUBCONTRACT			7,500.00
110.30324 FOOTINGS	06/30/1999	FOOTINGS	SUBCONTRACT			15,000.00
110.30314 MAT FOUNDATION	06/30/1999	MAT FOUNDATION	SUBCONTRACT			19,000.00
000.G021 SAFETY EQUIPMENT				0.00	4,670.00	4,670.00
000.10114H Health & Safety	06/30/1999	SAFETY EQUIPMENT	MATERIAL			2,900.00
000.10114H Health & Safety	06/30/1999	SALES TAX	TAX			180.00
000.10114H Health & Safety	06/30/1999	FREIGHT	FREIGHT			140.00
000.10114H Health & Safety	06/30/1999	ADDITIONAL CONES	MATERIAL			450.00
110.31455 CRUSHER DISCHARGE CONVEYOR	06/30/1999	DUST SUPPRESSION SYSTEM	MATERIAL			1,000.00
110.M001 PRIMARY CRUSHER				0.00	0.00	0.00
110.31131 PRIMARY CRUSHER	06/30/1999	PRIMARY CRUSHER Capacity: 100 stph	EQUIPMENT			
REPORT TOTALS				5,909.60	101,570.40	107,480.00

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PERIOD ACTUALS - ENGINEERING ONLY

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ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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DATE	CONT./P.O. ID	TAG ID	SCOPE INFORMATION	SOURCE	ELEMENT	HOURS	COST
000.10112E	Project Engineering				* TOTAL *	610.00	26,630.00
06/30/1999					LABOR	610.00	26,630.00
000.10112P	Process Engineering				* TOTAL *	160.00	7,360.00
06/30/1999					LABOR	160.00	7,360.00
000.10113C	Civil / Structural / Architechural				* TOTAL *	160.00	4,620.00
06/30/1999					LABOR	160.00	4,620.00
000.10113E	Electrical				* TOTAL *	85.00	2,940.00
06/30/1999					LABOR	85.00	2,940.00
000.10113I	Instrumentation / Automation				* TOTAL *	110.00	3,515.00
06/30/1999					LABOR	110.00	3,515.00
000.10113M	Mechanical / Layout				* TOTAL *	310.00	9,100.00
06/30/1999					LABOR	310.00	9,100.00
000.10113P	Piping				* TOTAL *	160.00	5,070.00
06/30/1999					LABOR	160.00	5,070.00
REPORT TOTALS						1,595.00	59,235.00

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ACTUALS HISTORY - ENGINEERING ONLY

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ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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REPORTING PERIOD 3: JUN '99

PERIOD	CONT./P.O. ID	TAG ID	SCOPE INFORMATION	SOURCE	ELEMENT	HOURS	COST
000.10112E	Project Engineering				* TOTAL *	1,760.00	76,830.00
1	04/30/1999				LABOR	550.00	25,100.00
2	04/30/1999				LABOR	600.00	25,100.00
3	06/30/1999				LABOR	610.00	26,630.00
000.10112P	Process Engineering				* TOTAL *	320.00	12,060.00
2	05/01/1999				LABOR	160.00	4,700.00
3	06/30/1999				LABOR	160.00	7,360.00
000.10113C	Civil / Structural / Architechural				* TOTAL *	320.00	9,320.00
2	05/01/1999				LABOR	160.00	4,700.00
3	06/30/1999				LABOR	160.00	4,620.00
000.10113E	Electrical				* TOTAL *	85.00	2,940.00
3	06/30/1999				LABOR	85.00	2,940.00
000.10113I	Instrumentation / Automation				* TOTAL *	110.00	3,515.00
3	06/30/1999				LABOR	110.00	3,515.00
000.10113M	Mechanical / Layout				* TOTAL *	470.00	13,800.00
2	05/01/1999				LABOR	160.00	4,700.00
3	06/30/1999				LABOR	310.00	9,100.00
000.10113P	Piping				* TOTAL *	240.00	9,770.00
2	05/01/1999				LABOR	80.00	4,700.00
3	06/30/1999				LABOR	160.00	5,070.00
REPORT TOTALS						3,305.00	128,235.00

UNIT COST - PROJECT CONTROLS & PROCUREMENT

ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COSTS PER UNIT

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ELEMENT	UNIT	ACTUAL TO DATE		ESTIMATE TO COMPLETE		ESTIMATE AT COMPLETION		APPROVED BUDGET	
		PER UNIT	TOTAL	PER UNIT	TOTAL	PER UNIT	TOTAL	PER UNIT	TOTAL
000.10115C	Cost Engineering								
	QUANTITY		790		2,510		3,300		3,300
	LABOR	18	14,620	41	104,774	36	119,394	36	119,394
000.10115E	Estimating								
	QUANTITY		440		1,375		1,815		1,815
	LABOR	37	16,530	31	43,093	32	59,623	32	59,623
000.10115S	Scheduling								
	QUANTITY		390		810		1,200		1,200
	LABOR	38	14,990	38	31,090	38	46,080	38	46,080
000.10116A	Procurement, Clerical								
	QUANTITY		290		370		660		660
	LABOR	12	3,660	19	7,151	16	10,811	16	10,811
000.10116E	Expediting								
	QUANTITY		0		165		165		165
	LABOR		0	22	3,665	22	3,665	22	3,665
000.10116I	Inspection								
	QUANTITY		0		165		165		165
	LABOR		0	28	4,772	28	4,772	28	4,772
000.10116P	Procurement, Purchasing								
	QUANTITY		340		1,310		1,650		1,650
	LABOR	33	11,295	29	38,040	29	49,335	29	49,335
000.10116T	Traffic								
	QUANTITY		0		660		660		660
	LABOR		0	28	18,876	28	18,876	28	18,876
REPORT TOTALS									
	* COST *		61,095		251,461		312,556		312,556

PROGRESS UPDATE - SITE PREP CONTRACT

ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
UPDATE E.T.C. OR E.A.C. (NOT BOTH)

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REPORTING PERIOD 3: JUN '99

ELEMENT	UNIT	ACTUAL TO DATE	OPEN COMMIT.	TOTAL COMMITMENT	CURRENT E.T.C.	E.T.C. UPDATE	CURRENT E.A.C.	E.A.C. BY TREND	E.A.C. UPDATE	APPROVED BUDGET	VARIANCE AT COMP.	
PO / CONTRACT: SITE PREPARATION												
000.10111A	Engineering Administration										HAE	27.2% Complete
QUANTITY	HR	440	0	440	1,175	_____	1,615	1,617	_____	1,615	0	
HOURS	HR	440	0	440	1,175	_____	1,615	1,617	_____	1,615	0	
LABOR	USD	24,390	0	24,390	65,610	_____	90,000	89,669	_____	78,328	-11,672	
FUND 1	USD	0	0	0	0	_____	0	0	_____	0	0	
FUND2	USD	0	0	0	0	_____	0	0	_____	0	0	
* COST *	USD	24,390	0	24,390	65,610	_____	90,000	89,669	_____	78,328	-11,672	
110.30221	FENCE 8' (2,44m) HIGH, CHAIN LINK W/O BARBED WIRE										MAN	10.0% Complete
QUANTITY	LF	400	0	400	3,800	_____	4,200	4,000	_____	4,200	0	
HOURS	HR	180	0	180	1,701	_____	1,881	1,800	_____	1,881	0	
SUBCONTRACT	USD	3,500	26,500	30,000	6,582	_____	36,582	35,000	_____	36,582	0	
110.30229	GENERAL CLEAN.UP										MAN	0.0% Complete
QUANTITY	MH	0	0	0	1,600	_____	1,600	1,600	_____	1,600	0	
HOURS	HR	0	0	0	1,600	_____	1,600	1,600	_____	1,600	0	
SUBCONTRACT	USD	0	5,000	5,000	248	_____	5,248	5,248	_____	5,248	0	
110.30233	CUT, FILL & COMPACT . HAUL 500 FT (152.4 m), 621B SCRAPER										MAN	14.0% Complete
QUANTITY	CY	15,000	0	15,000	195,000	_____	210,000	107,142	_____	115,000	-95,000	
HOURS	HR	100	0	100	620	_____	720	714	_____	390	-330	
SUBCONTRACT	USD	2,250	23,250	25,500	1,950	_____	27,450	16,071	_____	14,950	-12,500	
110.30243	ENGINEERED FILL										MAN	0.0% Complete
QUANTITY	CY	0	0	0	270	_____	270	270	_____	270	0	
HOURS	HR	0	0	0	117	_____	117	117	_____	117	0	
SUBCONTRACT	USD	0	650	650	60	_____	710	710	_____	710	0	
110.30246	STRUCTURAL EXCAVATION . ROCK,										MAN	100.0% Complete
QUANTITY	CY	70	0	70	0	_____	70	70	_____	70	0	
HOURS	HR	39	0	39	0	_____	39	39	_____	39	0	
SUBCONTRACT	USD	159	0	160	0	_____	160	159	_____	159	-0	
PO / CONTRACT: SITE PREPARATION												
* HOURS *	HR	759	0	759	5,214	_____	5,973	5,888	_____	5,643	-330	
* COST *	USD	30,299	55,400	85,700	74,450	_____	160,150	146,859	_____	135,978	-24,172	

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ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

PROGRESS

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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CSI LEVEL 1 AND DESCRIPTION		PERIOD % COMPLETE		TO DATE % COMPLETE		AT COMPLETION	
		SCHEDULE	ACTUAL	SCHEDULE	ACTUAL	BUDGET	E.A.C.
01	01 GENERAL CONDITIONS	33.0	9.3	44.8	16.8	1,912,016	1,645,488
02	02 SITEWORK	0.0	10.3	0.0	10.3	57,650	70,150
03	03 CONCRETE	0.0	0.0	0.0	0.0	44,555	44,555
04	04 MASONRY	0.0	0.0	0.0	0.0	504	504
05	05 METAL WORK	0.0	0.0	0.0	0.0	45,592	45,592
08	08 DOORS AND WINDOWS	0.0	0.0	0.0	0.0	811	811
11	11 EQUIPMENT	0.0	0.0	0.0	0.0	851,468	851,468
14	14 CONVEYING SYSTEMS	0.0	0.0	0.0	0.0	95,687	95,687
REPORT TOTALS		21.0	6.1	28.5	10.8	3,008,286	2,754,258

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PRODUCTIVITY

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ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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REPORTING PERIOD 3: JUN '99

	P EARNED	E ACTUAL	R INDEX	I %COMP.	O EARNED	D ACTUAL	A INDEX	T %COMP.	E BUDGET	AT COMPLETION ESTIMATE	INDEX
01	01 GENERAL CONDITIONS 177,612	112,065	1.58	9.3	321,872	256,325	1.25	16.8	1,912,016	1,645,488	1.16
02	02 SITEWORK 5,910	5,909	1.00	10.3	5,910	5,909	1.00	10.3	57,650	70,150	0.82
03	03 CONCRETE 0	0	0.00	0.0	0	0	0.00	0.0	44,555	44,555	1.00
04	04 MASONRY 0	0	0.00	0.0	0	0	0.00	0.0	504	504	1.00
05	05 METAL WORK 0	0	0.00	0.0	0	0	0.00	0.0	45,592	45,592	1.00
08	08 DOORS AND WINDOWS 0	0	0.00	0.0	0	0	0.00	0.0	811	811	1.00
11	11 EQUIPMENT 0	0	0.00	0.0	0	0	0.00	0.0	851,468	851,468	1.00
14	14 CONVEYING SYSTEMS 0	0	0.00	0.0	0	0	0.00	0.0	95,687	95,687	1.00
REPORT TOTALS											
	183,523	117,974	1.55	6.1	327,783	262,234	1.25	10.8	3,008,286	2,754,258	1.09

PERFORMANCE

ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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P E R I O D					T O D A T E					A T C O M P L E T I O N		
BUDGET	EARNED	ACTUAL	S. VAR.	C. VAR.	BUDGET	EARNED	ACTUAL	S. VAR.	C. VAR.	BUDGET	ESTIMATE	VARIANCE

HOME OFFICE

ENGINEERING

000.10111A	Engineering Administration									27.2% Complete				
		11,370	5,785	8,870	-5,585	-3,084	17,332	21,305	24,390	3,972	-3,084	78,328	90,000	-11,672
000.10111C	Secretarial / Clerical										24.1% Complete			
		3,286	3,660	3,660	373	0	5,988	11,080	11,080	5,091	0	45,911	45,911	0
000.10111M	Project Management										32.4% Complete			
		3,840	6,300	6,300	2,459	0	7,588	15,700	15,700	8,111	0	48,477	48,477	0
000.10112E	Project Engineering										33.6% Complete			
		54,751	72,590	26,630	17,838	45,960	72,176	122,790	76,830	50,613	45,960	365,885	228,935	136,950
000.10112P	Process Engineering										4.4% Complete			
		220,466	13,599	7,360	-206,867	6,239	377,864	18,299	12,060	-359,564	6,239	414,258	273,008	141,250
000.10113C	Civil / Structural / Architechural										28.1% Complete			
		18,614	10,992	4,620	-7,622	6,372	18,614	15,692	9,320	-2,922	6,372	55,844	55,844	0
000.10113E	Electrical										5.9% Complete			
		13,996	4,954	2,940	-9,041	2,014	13,996	4,954	2,940	-9,041	2,014	83,981	83,981	0
000.10113I	Instrumentation / Automation										19.0% Complete			
		67,989	12,917	3,515	-55,071	9,402	67,989	12,917	3,515	-55,071	9,402	67,989	67,989	0
000.10113M	Mechanical / Layout										10.7% Complete			
		74,871	17,512	9,100	-57,358	8,412	74,871	22,212	13,800	-52,658	8,412	207,598	207,598	0
000.10113P	Piping										0.0% Complete			
		75,585	-4,700	5,070	-80,285	-9,770	75,585	0	9,770	-75,585	-9,770	75,585	75,585	0
000.10114A	H.O. Construction Contracts Administration										15.2% Complete			
		3,607	1,750	1,750	-1,857	0	5,021	1,750	1,750	-3,271	0	11,543	11,543	0
000.10114C	H.O. Construction Services										3.3% Complete			
		22,989	2,430	2,430	-20,559	0	32,002	2,430	2,430	-29,572	0	73,562	73,562	0
000.10114H	Health & Safety										4.8% Complete			
		5,250	800	800	-4,450	0	7,309	800	800	-6,509	0	16,801	16,801	0
000.10114Q	QA/QC										41.0% Complete			
		2,057	3,225	3,225	1,167	0	3,136	5,805	5,805	2,668	0	14,174	14,174	0
000.10115C	Cost Engineering										12.2% Complete			
		17,331	4,440	4,440	-12,891	0	26,419	14,620	14,620	-11,799	0	119,394	119,394	0
000.10115E	Estimating										27.7% Complete			
		8,655	6,010	6,010	-2,645	0	13,193	16,530	16,530	3,336	0	59,623	59,623	0
000.10115S	Scheduling										32.5% Complete			
		6,689	5,770	5,770	-919	0	10,196	14,990	14,990	4,793	0	46,080	46,080	0
000.10116A	Procurement, Clerical										33.9% Complete			
		1,945	2,020	2,020	74	0	2,494	3,660	3,660	1,165	0	10,811	10,811	0

TIME PHASED PERFORMANCE

ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD x1,000

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	APR '99	MAY '99	JUN '99	JUL '99	AUG '99	SEP '99	OCT '99	NOV '99	DEC '99	JAN '00	FEB '00	MAR '00	REMAIN	TOTAL
01 01 GENERAL CONDITIONS														
BUDGET	42	182	632	315	235	210	155	83	40	7	4	1	0	1,912
EARNED	62	81	177	833	239	210	157	90	46	6	3	1	1	1,912
ACTUAL	62	81	112	677	214	191	145	89	48	6	3	1	11	1,645
02 02 SITEWORK														
BUDGET	0	0	0	0	0	0	21	28	6	0	0	0	0	57
EARNED	0	0	5	0	0	0	19	25	5	0	0	0	0	57
ACTUAL	0	0	5	0	0	0	24	32	6	0	0	0	0	70
03 03 CONCRETE														
BUDGET	0	0	0	0	0	4	16	16	7	0	0	0	0	44
EARNED	0	0	0	0	0	4	16	16	7	0	0	0	0	44
ACTUAL	0	0	0	0	0	4	16	16	7	0	0	0	0	44
04 04 MASONRY														
BUDGET	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EARNED	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0
05 05 METAL WORK														
BUDGET	0	0	0	0	0	0	28	15	0	0	0	0	0	45
EARNED	0	0	0	0	0	0	28	15	0	0	0	0	0	45
ACTUAL	0	0	0	0	0	0	28	15	0	0	0	0	0	45
08 08 DOORS AND WINDOWS														
BUDGET	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EARNED	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11 11 EQUIPMENT														
BUDGET	0	0	0	0	0	0	0	159	546	145	0	0	0	851
EARNED	0	0	0	0	0	0	0	159	546	145	0	0	0	851
ACTUAL	0	0	0	0	0	0	0	159	546	145	0	0	0	851
14 14 CONVEYING SYSTEMS														
BUDGET	0	0	0	0	0	0	1	20	37	29	6	0	0	95
EARNED	0	0	0	0	0	0	1	20	37	29	6	0	0	95
ACTUAL	0	0	0	0	0	0	1	20	37	29	6	0	0	95
REPORT TOTALS														
BUDGET	42	182	632	315	235	216	224	325	637	182	10	1	0	3,008
EARNED	62	81	183	833	239	216	224	329	642	181	10	1	1	3,008
ACTUAL	62	81	117	677	214	197	217	334	646	181	10	1	11	2,754

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TIME PHASED FUNDING

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ARES CORPORATION
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REPORT SAMLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD x1,000

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	APR '99	MAY '99	<u>JUN '99</u>	JUL '99	AUG '99	SEP '99	OCT '99	NOV '99	DEC '99	JAN '00	FEB '00	MAR '00	REMAIN	TOTAL
01 01 GENERAL CONDITIONS														
BUDGET	42	182	632	315	235	210	155	83	40	7	4	1	0	1,912
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	62	81	112	677	214	191	145	89	48	6	3	1	11	1,645
02 02 SITEWORK														
BUDGET	0	0	0	0	0	0	21	28	6	0	0	0	0	57
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	5	0	0	0	24	32	6	0	0	0	0	70
03 03 CONCRETE														
BUDGET	0	0	0	0	0	4	16	16	7	0	0	0	0	44
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	4	16	16	7	0	0	0	0	44
04 04 MASONRY														
BUDGET	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0
05 05 METAL WORK														
BUDGET	0	0	0	0	0	0	28	15	0	0	0	0	0	45
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	28	15	0	0	0	0	0	45
08 08 DOORS AND WINDOWS														
BUDGET	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11 11 EQUIPMENT														
BUDGET	0	0	0	0	0	0	0	159	546	145	0	0	0	851
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	0	159	546	145	0	0	0	851
14 14 CONVEYING SYSTEMS														
BUDGET	0	0	0	0	0	0	1	20	37	29	6	0	0	95
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	0	0	0	0	0	0	1	20	37	29	6	0	0	95
REPORT TOTALS														
BUDGET	42	182	632	315	235	216	224	325	637	182	10	1	0	3,008
FUNDING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ACTUAL	62	81	117	677	214	197	217	334	646	181	10	1	11	2,754

TIME PHASED BUDGET

ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD x1,000

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ELEMENT	UNIT	APR '99	MAY '99	<u>JUN '99</u>	JUL '99	AUG '99	SEP '99	OCT '99	NOV '99	DEC '99	JAN '00	FEB '00	MAR '00	REMAIN	TOTAL
01	01 GENERAL CONDITIONS														
HOURS	HR	810	3,790	15,858	8,254	6,348	5,768	4,259	2,422	1,258	257	150	67	0	49,249
MATERIAL	USD	0	0	1	1	0	0	0	0	0	0	0	0	0	4
LABOR	USD	42	181	631	314	234	210	155	83	40	7	4	1	0	1,908
* COST *	USD	42	182	632	315	235	210	155	83	40	7	4	1	0	1,912
02	02 SITEWORK														
HOURS	HR	0	0	0	0	0	58	1,513	2,021	435	0	0	0	0	4,028
SUBCONTRACT	USD	0	0	0	0	0	0	21	28	6	0	0	0	0	57
* COST *	USD	0	0	0	0	0	0	21	28	6	0	0	0	0	57
03	03 CONCRETE														
HOURS	HR	0	0	0	0	0	290	1,079	1,118	491	0	0	0	0	2,980
SUBCONTRACT	USD	0	0	0	0	0	4	16	16	7	0	0	0	0	44
* COST *	USD	0	0	0	0	0	4	16	16	7	0	0	0	0	44
04	04 MASONRY														
HOURS	HR	0	0	0	0	0	0	24	13	0	0	0	0	0	38
MATERIAL	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LABOR	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
* COST *	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
05	05 METAL WORK														
HOURS	HR	0	0	0	0	0	77	2,372	1,291	0	0	0	0	0	3,740
MATERIAL	USD	0	0	0	0	0	0	25	13	0	0	0	0	0	40
LABOR	USD	0	0	0	0	0	0	3	1	0	0	0	0	0	5
* COST *	USD	0	0	0	0	0	0	28	15	0	0	0	0	0	45
08	08 DOORS AND WINDOWS														
HOURS	HR	0	0	0	0	0	0	6	3	0	0	0	0	0	10
MATERIAL	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LABOR	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
* COST *	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11	11 EQUIPMENT														
HOURS	HR	0	0	0	0	0	5	80	241	443	278	134	47	0	1,232
EQUIPMENT	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIAL	USD	0	0	0	0	0	0	0	159	545	145	0	0	0	850
LABOR	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	1
* COST *	USD	0	0	0	0	0	0	0	159	546	145	0	0	0	851
14	14 CONVEYING SYSTEMS														
HOURS	HR	0	0	0	0	0	0	45	544	986	787	171	0	0	2,535
EQUIPMENT	USD	0	0	0	0	0	0	1	19	35	27	6	0	0	90
MATERIAL	USD	0	0	0	0	0	0	0	0	0	0	0	0	0	1
LABOR	USD	0	0	0	0	0	0	0	0	1	1	0	0	0	3
* COST *	USD	0	0	0	0	0	0	1	20	37	29	6	0	0	95
REPORT TOTALS															
* HOURS *	HR	810	3,790	15,858	8,254	6,348	6,202	9,381	7,656	3,615	1,323	456	115	0	63,814
* COST *	USD	42	182	632	315	235	216	224	325	637	182	10	1	0	3,008

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BUDGET AND E.A.C. CHANGE BREAKDOWN

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ARES CORPORATION
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REPORT SAMPLE

SAMPLE PROJECT
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CHANGE ID	DESCRIPTION	STATUS	DATE	ITEM	SCOPE INFORMATION	ELEMENT	QUANTITY	HOURS	COST	BE
01	01 GENERAL CONDITIONS					BASELINE BUDGET		49,249.00	1,908,016.00	+ +
SC-001	RE-ESTIMATE OF	Notice To Proceed	04/30/1999			LABOR		-3,000.00	-136,950.00	+
SC-002	RE-ESTIMATE OF	Notice To Proceed	04/30/1999			LABOR		-2,500.00	-141,250.00	+
SC-003	SAFETY EQUIPMENT	Approved				MATERIAL			4,000.00	+ +
					Other E.A.C. Change				11,672.00	+
						APPROVED BUDGET		49,249.00	1,912,016.00	=
						CURRENT E.A.C.		43,749.00	1,645,488.00	=
02	02 SITEWORK					BASELINE BUDGET		4,028.36	57,650.50	+ +
SC-004	ADD ACCESS ROAD	Notice To Proceed				SUBCONTRACT	95,000.00	330.00	12,500.00	+
					Other E.A.C. Change				0.40	+
						APPROVED BUDGET		4,028.36	57,650.50	=
						CURRENT E.A.C.		4,358.36	70,150.90	=
03	03 CONCRETE					BUDGET & E.A.C.		2,980.18	44,555.80	= =
04	04 MASONRY					BUDGET & E.A.C.		38.74	504.00	= =
05	05 METAL WORK					BUDGET & E.A.C.		3,740.75	45,592.46	= =
08	08 DOORS AND WINDOWS					BUDGET & E.A.C.		10.06	811.89	= =
11	11 EQUIPMENT					BUDGET & E.A.C.		336.00	851,468.32	= =
14	14 CONVEYING SYSTEMS					BUDGET & E.A.C.		2,535.68	95,687.34	= =
REPORT TOTALS							BUDGET CHANGES		4,000.00	
							E.A.C. CHANGES		-5,170.00	-250,027.60

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CHANGE NOTICES

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ARES CORPORATION
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SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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NOTICE ID	DESCRIPTION	CHANGE ID	ITEM	SCOPE INFORMATION	ELEMENT	QUANTITY	HOURS	COST
000.10114H	Health & Safety				BASELINE BUDGET	330.00	330.00	12,801.00
CN-015	RFI FOR ADDITIONAL FIRE EXTINGUISHERS	SC-003			MATERIAL			4,000.00
					CHANGE NOTICES			4,000.00
110.30233	CUT, FILL & COMPACT . HAUL 500 FT (152.4 m),		621B	SCRAPER	BASELINE BUDGET	115,000.00	390.00	14,950.00
CN-012	RFI FOR ROAD WORK	SC-004			SUBCONTRACT	95,000.00	330.00	12,500.00
					CHANGE NOTICES	95,000.00	330.00	12,500.00
REPORT TOTALS						CHANGE NOTICES	330.00	16,500.00

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SCOPE CHANGES

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ARES CORPORATION
JOB NUMBER 44556
REPORT SAMPLE

SAMPLE PROJECT
AAAA INDUSTRIES
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CHANGE ID AND DESCRIPTION		REQUESTER	STATUS	DATE				
ITEM	CONTROL ACCOUNT AND DESCRIPTION	SCOPE	INFORMATION		ELEMENT	QUANTITY	HOURS	COST
SC-001	RE-ESTIMATE OF PROJECT ENGINEERING HOURS 000.10112E Project Engineering		Notice To Proceed	04/30/1999	* TOTAL *		-3,000.00	-136,950.00
					LABOR		-3,000.00	-136,950.00
SC-002	RE-ESTIMATE OF PROCESS ENGINEERING HOURS 000.10112P Process Engineering		Notice To Proceed	04/30/1999	* TOTAL *		-2,500.00	-141,250.00
					LABOR		-2,500.00	-141,250.00
SC-003	SAFETY EQUIPMENT OMMITTED FROM ESTIMATE 000.10114H Health & Safety		Approved		* TOTAL *			4,000.00
					MATERIAL			4,000.00
SC-004	ADD ACCESS ROAD 110.30233 CUT, FILL & COMPACT . HAUL 500 FT (152.4 m),		Notice To Proceed		* TOTAL *		330.00	12,500.00
					SUBCONTRACT	95,000.00	330.00	12,500.00
REPORT TOTALS					* TOTAL *		-5,170.00	-261,700.00

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SCOPE CHANGE SUMMARY

ARES CORPORATION
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SAMPLE PROJECT
AAAA INDUSTRIES
COST IN USD

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CHANGE ID AND DESCRIPTION	REQUESTER	STATUS	DATE	QUANTITY	HOURS	COST
SC-001	RE-ESTIMATE OF PROJECT ENGINEERING HOURS	Notice To Proceed	04/30/1999		-3,000.00	-136,950.00
SC-002	RE-ESTIMATE OF PROCESS ENGINEERING HOURS	Notice To Proceed	04/30/1999		-2,500.00	-141,250.00
SC-003	SAFETY EQUIPMENT OMMITTED FROM ESTIMATE	Approved				4,000.00
SC-004	ADD ACCESS ROAD	Notice To Proceed		95,000.00	330.00	12,500.00
REPORT TOTALS				95,000.00	-5,170.00	-261,700.00

BASELINE BUDGET ESTIMATE

ARES CORPORATION
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COST IN USD

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CSI LEVEL 2 AND DESCRIPTION	QUANTITY	UNIT	TITLE	HOURS	COST
022 SITE IMPROVEMENT				3,481	41,830
110.31810000 FENCE 8' (2,44m) HIGH, CHAIN LINK W/O BARBED WIRE	4,200	LF		1,881	36,582
110.3190ZZ01 GENERAL CLEAN.UP	1,600	MH		1,600	5,248
023 MASS EARTHWORK				390	14,950
110.31210000 CUT, FILL & COMPACT . HAUL 500 FT (152.4 m), 621B SCRAPER	115,000	CY		390	14,950
024 STRUCTURAL EARTHWORK				156	870
110.3123BN01 STRUCTURAL EXCAVATION . ROCK,	70	CY		39	159
110.3125BN01 ENGINEERED FILL	170	CY		72	180
110.3125BN02 BACKFILL, STRUCTURAL	100	CY		44	530
031 BUILDING FOUNDATIONS				1,455	18,436
110.3202BN02 MAT FOUNDATION	100	CY		1,455	18,436
032 EQUIPMENT FOUNDATIONS AND PIERS				728	18,317
110.3201BN01 FOOTINGS	50	CY		728	18,317
035 WALLS				796	7,802
110.3200BN01 WALLS	30	CY		796	7,802
044 CONCRETE MASONRY UNITS				38	504
110.3411ER01 CMU BLOCK WALLS, 8" (200mm) EVERY OTHER CELL GROUTED, REBAR .94#/SF	144	SF		38	504
051 STRUCTURAL STEEL				2,234	0
052 MISC. STEEL				1,063	25,188
110.3316CV02 CONVEYOR BENTS, PIPE	2	TON		69	3,061
110.3341BN01 FLOOR GRATING, C.S.	1,600	SF		644	5,808
110.3341BN02 PIPE HANDRAIL W/TOE PLATE 2 RAILS, 1.5" (37.5mm)	350	LF		98	1,664
110.3341BN03 PIPE HANDRAIL W/TOE PLATE 2 RAILS, 1.5" (37.5mm)	370	LF		103	9,349
110.3342BN04 STAIR TREADS	50	EA		147	5,305
053 PLATE WORK				218	19,886
110.3365BN02 STAINLESS STEEL LINER PLATE	3	TON		218	19,886
055 STEEL GENERAL				224	516
110.3392BN01 FIELD PAINT STRUCTURAL STEEL	35	TON		211	185
110.3431ER01 ROOFING, METAL	168	SF		12	330
081 METAL DOORS AND WINDOWS				10	811
110.3441ER01 DOOR, H.M.,SINGLE W/FRAME, 20 GA. (1.00mm) & HEAVY HARDWARE	1	EA		10	811
113 PROCESS EQUIPMENT				1,232	10,474,660
110.3500CR01 PRIMARY CRUSHER	1	EA		896	0
110.3510SC01 VIBRATING GRIZZLY FEEDER	1	EA		336	851,468
145 MATERIAL HANDLING				2,535	95,687
110.3521CV01 CRUSHER DISCHARGE CONVEYOR	283	LF		2,535	95,687
REPORT TOTALS				14,565	10,719,462

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SCHEDULE CROSS-REFERENCE - CONCRETE CONTRACT

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CONTROL ACCOUNT AND DESCRIPTION ACTIVITY ID & DESCRIPTION		BUDGET WEIGHT	%	CURRENT SCHEDULE				APPROVED SCHEDULE			
				E START	E FINISH	L START	L FINISH	E START	E FINISH	L START	L FINISH
000.10111A	Engineering Administration	78,328	27.2	04/27/1999	11/23/1999	09/02/1999	03/30/2000	04/27/1999	11/23/1999	09/02/1999	06/30/2000
000.05	PROJECT SERVICES	0	0.0	04/27/1999	11/23/1999	09/02/1999	03/30/2000	04/27/1999	11/23/1999	09/02/1999	03/30/2000
110.30221	FENCE 8' (2,44m) HIGH, CHAIN LINK W/O	36,582	10.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.31	EARTHWORK CONTRACT	0	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.30229	GENERAL CLEAN.UP	5,248	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.31	EARTHWORK CONTRACT	0	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.30233	CUT, FILL & COMPACT . HAUL 500 FT (152.4 m),	14,950	14.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.31	EARTHWORK CONTRACT	0	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.30243	ENGINEERED FILL	710	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.31	EARTHWORK CONTRACT	0	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.30246	STRUCTURAL EXCAVATION . ROCK,	159	100.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
110.31	EARTHWORK CONTRACT	0	0.0	09/27/1999	12/17/1999	11/05/1999	01/27/2000	09/27/1999	12/17/1999	11/05/1999	01/27/2000
REPORT TOTALS		135,978	20.0	04/27/1999	12/17/1999	09/02/1999	03/30/2000	04/27/1999	12/17/1999	09/02/1999	06/30/2000

VARIANCE EXPLANATIONS

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CONTROL ACCOUNT	CURR. EAC	PREV. EAC	VARIANCE	PERCENT	UNIT	E X P L A N A T I O N
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<Created 04/21/2000 By MANAGER>

000.10111A	Engineering Administration 90,000	78,328	-11,672	-14.9	COST	CAUSE: WE OVERRAN IMPACT: KENT WILL GET FIRED ACTION: HIRE A NEW GUY COMMENT: MAKE SURE HE'S BETTER THAN KENT
000.10114H	Health & Safety 16,801	12,801	-4,000	-31.2	COST	CAUSE: IMPACT: ACTION: COMMENT:
110.30233	CUT, FILL & COMPACT . HAUL 500 FT (152.4 m), 621B SCRAPER 27,450	14,950	-12,500	-83.6	COST	CAUSE: IMPACT: ACTION: COMMENT:
110.30314	MAT FOUNDATION 18,436	0	-18,436	999.9	COST	CAUSE: IMPACT: ACTION: COMMENT:
110.30324	FOOTINGS 18,317	0	-18,317	999.9	COST	CAUSE: IMPACT: ACTION: COMMENT:
110.30354	WALLS 7,802	0	-7,802	999.9	COST	CAUSE: IMPACT: ACTION: COMMENT:
110.31131	PRIMARY CRUSHER 9,623,192	1,654,005	-7,969,186	-481.8	COST	CAUSE: IMPACT: ACTION: COMMENT:

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VARIANCE EXPLANATIONS

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CONTROL ACCOUNT	CURR. EAC	PREV. EAC	VARIANCE	PERCENT	UNIT	E X P L A N A T I O N
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	9,801,998	1,760,084	-8,041,914	-456.9	COST	

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CONTROL ACCOUNT	APPR. BUDGET	BASE. BUDGET	VARIANCE	PERCENT	UNIT	E X P L A N A T I O N
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<Created 04/21/2000 By MANAGER>

000.10114H Health & Safety	16,801	12,801	-4,000	-31.2	COST	CAUSE: IMPACT: ACTION: COMMENT:
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<Created 04/21/2000 By MANAGER>	16,801	12,801	-4,000	-31.2	COST	
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